

THE ULTIMATE POWERSPORTS EXPERIENCE

# **QUARTERLY REVIEW**

FIRST QUARTER ENDED APRIL 30, 2014

# **Forward-Looking Statements**

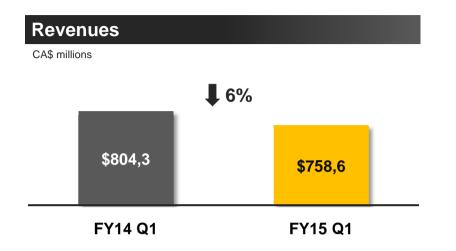
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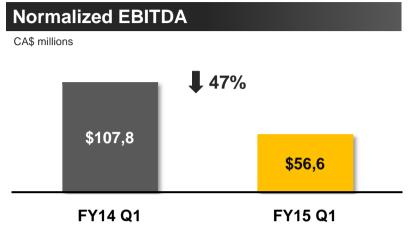
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## **FY15 Q1 Revenues and Normalized EBITDA**





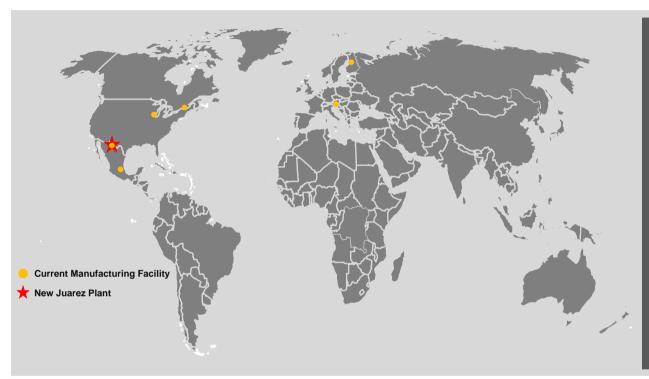
## **Financial Highlights**

- Financial results in-line with the Q1 outlook given in March
- Decline of 6% in quarterly revenues stemming from a decrease in both Seasonal Products and Year-Round Products revenues
- Normalized EPS of \$0.14 per diluted share
- Positive free cash flow of \$13M

# **FY15 Q1 Business Highlights**

## With strong FY14 Q4 snowmobile retail and harsh winter weather in the first quarter, BRP North retail sales for both Seasonal Products and Year-Round Products in aggregate were flat **America** for the three-month period ended April 30, 2014 vs the same period last year Powersports network inventory down 5% compared to the same period last year Model Year 14 snowmobile season ended March 31, 2014, up low-teens %, with Ski-Doo maintaining its leading market share position despite an extremely low level of dealer inventory Retail of the new Sea-Doo Spark above expectations International Sales up 4%, driven by favourable exchange rates, the introduction of the Sea-Doo Spark with notable success in Brazil and Australia, and the introduction of the Can-Am Spyder in Japan Still maintaining a cautious outlook for Russia, monitoring the situation closely Signed a joint venture agreement with Chinese distributor **Operations** Announced a new ORV manufacturing plant in Juarez, Mexico, for a total investment of approximately CA\$55M Started operations in new 375,000 sqft PAC distribution centre on the south shore of Montreal Hull production ramp-up at the Querétaro, Mexico facility is back on plan

# **Second ORV Manufacturing Facility in Juarez**



#### **Manufacturing Strategy**

- Maintain production levels in our centres of excellence (Valcourt, Sturtevant, Rovaniemi and Gunskirchen)
- Capitalise on better cost countries to absorb volume growth

#### Why Juarez?

- Needed additional capacity to support the off-road industry growth
- Juarez is a logical choice :
  - Very close to the U.S. border
  - Synergies with our current plant in terms of suppliers, talent pool, and potential insourcing of activities (only 15km apart)

#### Manufacturing Facilities



- Valcourt. Canada Snowmobile
- PWC (until FY16)
- Roadster



- ATV
- SSV



ORV Engines





- Outboard Engines
- Jet Propulsion Systems



Gunskirchen, Austria

■ Engines (Snowmobile, PWC, Roadster, Aircraft, Motorcycles and Kart)

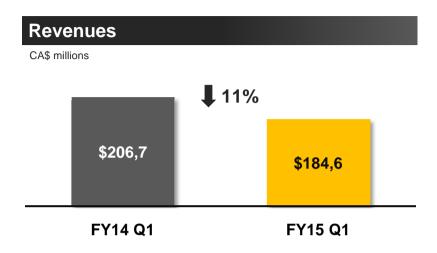


Rovaniemi. Finland

- Snowmobile
- 6x6 ATV assembly



## **Seasonal Products**



### **Sea-Doo Spark poised for success**



The price of the new Sea-Doo Spark is comparable to prices of used units, making the Spark an attractive option for consumers typically buying used units

#### **Business Dynamics**

#### Snowmobile

- N.A. industry retail closed 2014 season with lowteens % growth
- BRP reinforced its worldwide #1 position and ended the season with its lowest network inventory level in over 10 years
- Strong dealer booking for MY15, with Spring consumer pre-ordering at a record level due to solid line-up

#### **PWC**

- Early in the season, N.A. industry up in the highteens %
- Sea-Doo gained market share over the same period
- Sea-Doo Spark very well received, with retail performance beyond expectations
- Querétaro hull production ramp-up back on plan

<sup>&</sup>lt;sup>1</sup>Source: Infolink 2013

<sup>&</sup>lt;sup>2</sup>Source: NADA guide (May 01, 2014). Price in USD

<sup>&</sup>lt;sup>3</sup>Represents the average retail price for a MY2010 model sold during season 2013

## **Snowmobile Model Year 15**

## Renegade XRS



- The most specialized crossover sled
- Reinforced chassis, wide running boards, and bottomless KYB Pro 40 piggyback racing shocks

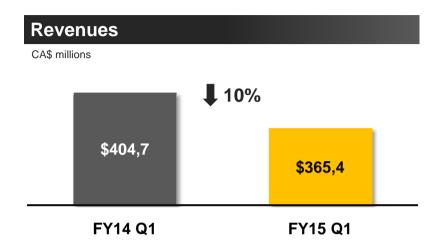
## Summit X - T3 Package



- ——— 174 in ————
- 174 in. track length (longest ever offered)
- 3 in. track lugs (tallest ever offered)
- Longer chain case
- Same weight than previous model despite longer track and taller lugs

Our strong Model Year 15 line-up drove exceptional Spring booking

## **Year-Round Products**



#### MY14 Outlander 6x6



#### **Business Dynamics**

Difficult comparable in Q1 due to Maverick introduction last year, but long-term fundamentals looking strong

#### **Off-Road Vehicles**

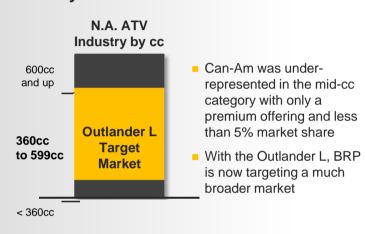
- SSV season-to-date N.A. industry up mid-teens digits, Can-Am SSV retail growing faster than industry
- Competitive dynamics impacted the retail growth of the Maverick
- ATV season-to-date N.A. industry up low-single digits driven by the mid-cc segment
- Can-Am ATV retail up mid-single digits

#### Roadster

- Still early in the season, N.A. motorcycle industry about flat
- Can-Am Spyder retail slightly above industry trend
- Strong interest amongst existing owners for the new 1330cc Can-Am Spyder RT

# New Outlander L Introduced on May 1st, 2014

New offering in the mid-cc category, the largest and fastest growing segment in the industry



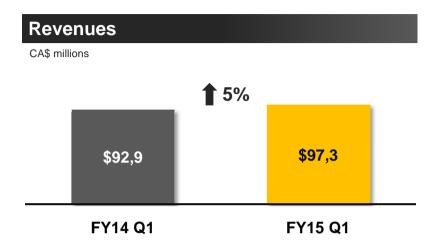
# Offering the Can-Am DNA at a lower price with an industry-leading package in the mid-cc category

- Most powerful engines for comparable displacement
- Precision-engineered handling
- Rider-focused design
- 2-up package available
- Longest warranty in the industry
- MSRP starting at US\$6,399





## **Propulsion Systems**



## **Business Dynamics**

#### **Outboard Engines**

- Season-to-date N.A. industry retail up low-single digits, driven by new boats sales and growth in salt water markets
- BRP underperformed the industry with a slight market share loss

#### **Jet Boat Propulsion Systems**

 Favourable outlook for JPS with compelling value proposition for boat OEMs

### Club Evinrude 2014

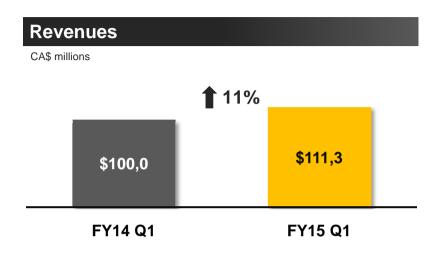
#### A NEW ERA IN THE OUTBOARD BUSINESS

Evinrude will be holding its first dedicated dealer meeting event since 2006, from June 13 to June 16, 2014 in Milwaukee, WI

- New products reveal on June 13, 7:30 pm
- Expecting about 1,400 participants
  - ~900 dealers and ~100 OEMs from North America
  - ~350 International dealers and OEMs
  - ~50 North American and International media representatives



# Parts, Accessories and Clothing



## **Business Dynamics**

#### Parts, Accessories and Clothing

- Growth primarily driven by snowmobile due to better winter conditions in North America
- Excellent take rate on Sea-Doo Spark accessories generating higher dealer profitability

#### **Sea-Doo Spark Accessories**



A full line of accessories specifically designed for the Sea-Doo Spark make it highly customisable

- Over 25 fully integrated accessories
- 20 different graphic kits

# **New Joint Venture Signed with Smooth Marine for the Chinese Market**

#### **BRP / Smooth Marine Joint Venture**

- Signed on May 26, 2014
- Majority ownership stake for BRP
- Effective February 1, 2015
- The objective of the joint venture is to accelerate the development of BRP's presence in China with the help of a partner having a solid understanding of the Chinese Powersports market

#### **Smooth Marine**

 Smooth Marine has been a marketer and distributor of marine products in China since the 1970s, and has been a distributor of BRP products since 2002

This joint venture is set to accelerate both BRP's growth and the overall Powersports participation in China



#### **BRP in China**

- 19 dealers
- Regional sales office in Shanghai
- BRP revenues grew by more than 30% CAGR over the last 3 years
- BRP Asia Club 2014 held in Sanya, China, on March 31 to April 3, and attended by over 100 dealers and distributors representatives



# **FY15 Q1 - Financial Highlights**

	3-month comparison		
CA\$ millions	FY15 Q1	FY14 Q1	Change
Total Revenues	\$758.6	\$804.3	(\$45.7)
Growth	(5.7%)		
Gross Profit	\$173.4	\$218.0	(\$44.6)
As a % of revenues	22.9%	27.1%	
Operating Income	\$28.4	\$86.1	(\$57.7)
As a % of revenues	3.7%	10.7%	
Normalized EBITDA	\$56.6	\$107.8	(\$51.2)
As a % of revenues	7.5%	13.4%	
Normalized Net Income	\$16.6	\$53.4	(\$36.8)
EPS - Diluted	\$0.24	\$0.25	(\$0.01)
Normalized EPS - Diluted	\$0.14	\$0.51	(\$0.37)

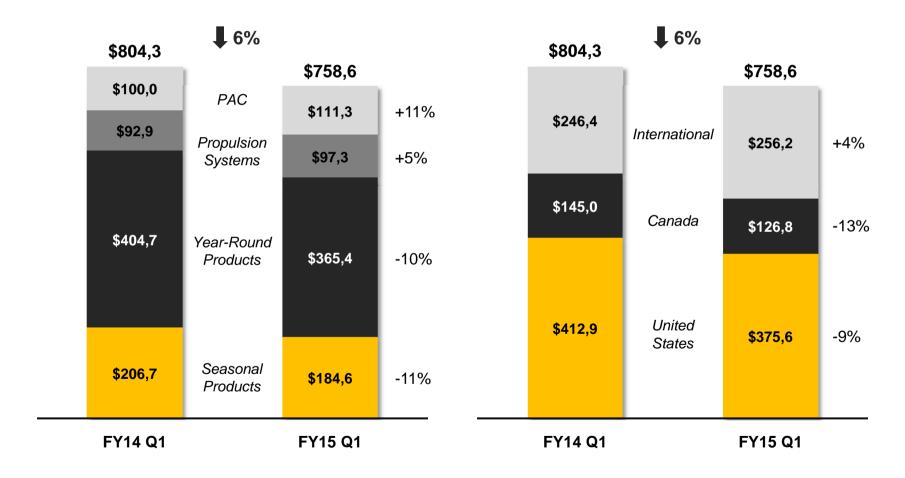
# FY15 Q1 - Revenues by Product Category and Geography

**Revenues by Product Category** 

**Revenues by Geography** 

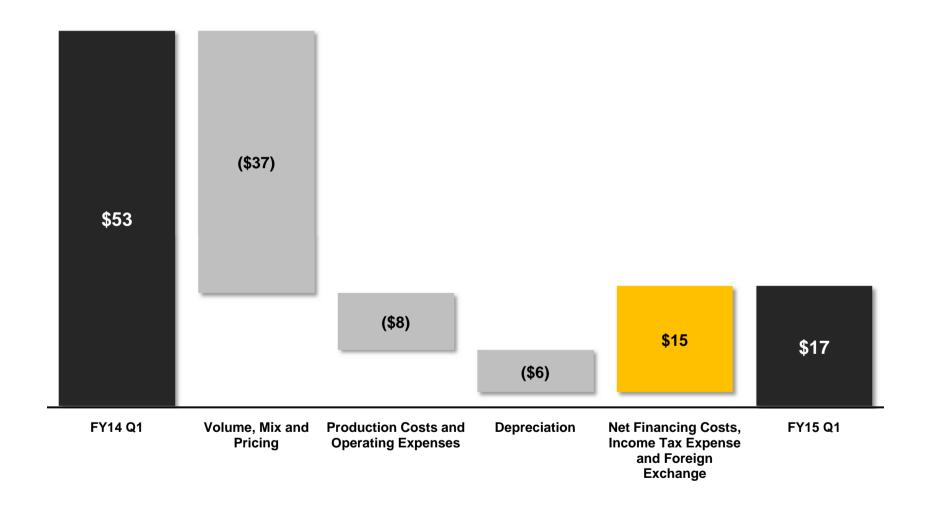
CA\$ millions

CA\$ millions



# **Normalized Net Income Bridge**

CA\$ millions



# **FY15 Q1 - Financial Position and Liquidity Profile**

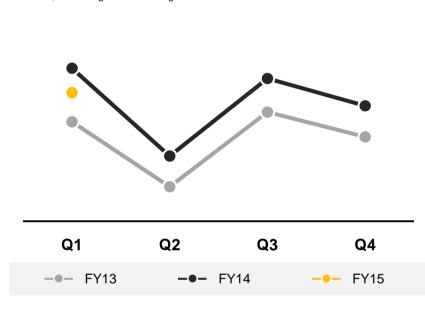
	As at Apr. 30	As at Jan. 31	
CA\$ millions	2014	2014	Change
Cash	\$76.9	\$75.4	\$1.5
Net working capital	102.9	97.1	5.8
Revolving credit facilities	-	10.5	(10.5)
Long term debt	895.1	889.9	5.2

	3-month comparison		
CA\$ millions	FY15	FY14	Change
Capital expenditures	(\$22.9)	(\$25.1)	\$2.2
Free cash flow	13.1	87.3	(74.2)

# **BRP North American Powersports Dealer Inventory**

#### North American Dealer Inventory Level

Units, Excluding Outboard Engines



# Dealer inventory ended FY15 Q1 down 5% from FY14 Q1

#### Seasonal Products

 Mostly explained by very low level of snowmobile inventory (lowest in over 10 years)

#### **Year-Round Products**

- Slightly offset by inventory build-up of Can-Am Spyder for the coming summer season
- The deployment of new dealer ordering system for ORV is contributing to reduce dealer inventory level

With the flexibility of the new ordering system, dealers adjusted their ORV orders in reaction to the difficult weather in February and March

# FY15 Full-Year Guidance - as at June 12, 2014

Financial Metric	FY15 Guidance vs FY14
Revenues	No change unless otherwise noted
Seasonal Products	Up 9% to 13% (increased from up 5% to 10%)
Year-Round Products	<b>Up 9% to 13%</b> (lowered from up 12% to 15%)
Propulsion Systems	Up 7% to 10%
PAC	Up 10% to 15%
Total Company Revenues	Up 9% to 13%
Normalized EBITDA	Up 11% to 15%
Effective Tax Rate <sup>1</sup>	26% - 27%
Normalized Net Income <sup>2</sup>	Up 10% to 17%
Normalized Earnings per Share – Diluted	\$1.55 - \$1.65 (up 10 to 17%) <sup>3</sup>
Capital Expenditures	\$165M to \$175M

<sup>&</sup>lt;sup>1</sup> Effective tax rate based on Normalized Earnings before Income Tax

<sup>&</sup>lt;sup>3</sup> The 10% to 17% increase assumes a constant weighted average number of diluted shares of 118.9 million for both Fiscal Year 2015 and Fiscal Year 2014.



<sup>&</sup>lt;sup>2</sup> Assuming 116M Depreciation Expense



# **Strategic Initiatives**

**Continue Focus on Product Innovation** 

Grow Revenues from Year-Round Products

**Expand North American Dealer Network** 

**Grow International Product Sales** 

**Drive Margin Increases** 





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# Global Leader in Powersports Vehicles and Engines

## **Seasonal Products**







Snowmobiles



Personal Watercraft

### **Year-Round Products**





All-Terrain Vehicles



Recreational Side-by-Side Vehicles



Roadsters

## Propulsion Systems





Outboard Engines



**OEM Engines** 

## **Diversified Product Portfolio AND Powerful Brands**





## THE ULTIMATE POWERSPORTS EXPERIENCE



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